



Non-profit Organization Registration No: 055-301-NPO

Physical address: T-Systems SA (Pty) Ltd, International Business Gateway, New Road, Midrand, 1685

Postal: P. O. BOX 2496, Midrand, 1685

CEO ANNUAL REPORT – JANUARY TO JULY 2016

Dear SASTALC Board, Members and Stakeholders,

Executive Summary:

It is our pleasure to report back to our board, members and stakeholders on the activities of our secretariat for the period January 2016 to July 2016.

The Council has successfully positioned itself as an industry body of note, allowing us to participate in national and regional platforms. This has greatly contributed to the growth and awareness associated with our brand.

We have experienced unparalleled growth and transition as evidenced in the previous year's activities, and as we continue to extend our footprint into the region, we look forward to enhancing the Council's activity through greater engagement with stakeholders to further integrate our efforts towards surviving this economic downturn.

As we transform, our vision is to ensure that as a Council, we take on these new competitive challenges in the industry, within a framework which encourages real and sustainable value to all our members and the industry at large. Amid the trying times, we will endeavour to grow our membership base as membership is key to our financial sustainability. This will allow us to expand our footprint and effectively execute our mandate.



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The prospects and challenges presented by the region provide us as SASTALC with an excellent opportunity to continue being the industry body promoting and supporting a healthy logistics climate in the Southern Africa business environment, through collaborative advocacy and providing platforms that facilitate public-private engagements. We believe that it is through working together that we will serve the interests of our country and region.

Economic Overview

The current economic climate in the country is a result of a combination of factors, which include: the country's risky political climate as seen in the cabinet reshuffling of the Finance Ministers – negatively influencing investor confidence, inflation, severe drought which has crippled the agricultural sector, increased rates and taxes, and the country's double deficit.

There has been a significant slowdown in private and public consumption spending and on fixed investment spending which will likely spill over into next year. As such, measures by the government such as cutting of expenditure in order to meet its deficit target and stabilise debt have been put in place. The private sector is seen to be following the same pattern by cutting jobs through retrenchments and tightening its belt in terms of expenditure. With all these factors taken into consideration, it is unlikely that employment will grow. Continued weakness in consumption expenditure growth will be driven by restrained employment growth, weak growth in credit extension, particularly to households, low consumer confidence and further rate hikes.

In comparison to other emerging markets, the average growth in the five years to 2016 is likely to come in well below 2%. A positive contribution to GDP growth is



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anticipated from mining and a subtraction from the manufacturing sector. There are also signs of a growth in exports, boosted by the weak rand, and as such the manufacturing sector should find some support as the year progresses. The same is expected for the tourism sector which saw an increase in the number of tourists in December 2015 as some of the visa and biometric requirements were withdrawn.

South Africa's growth outlook – per the FNB Economics Weekly Report as at 22 July 2016 – Jason Muscat

“South Africa's June inflation is printed at 6.3% y/y, slightly below our forecast of 6.4%. The Monetary Policy Committee left the repo rate unchanged at 7%. In Sub-Saharan Africa, headline inflation in Nigeria quickened to 16.5% y/y in June from 15.6% in May. The Bank of Ghana maintained its policy rate at 26%. Globally, the IMF cut its global economic growth forecast by 0.1pps for both 2016 and 2017 to 3.1% and 3.4% respectively as Brexit precipitates an “increase in economic, political (and) institutional uncertainty.”

The week's data releases were dominated by the CPI numbers as well as the South African Reserve Bank's (SARB) Monetary Policy Committee (MPC) decision to leave rates unchanged. Other data published during included tourism figures, the land transport survey and building statistics.

June inflation printed at 6.3% y/y, slightly below our forecast of 6.4%. CPI was up 0.6% m/m, but this acceleration was ascribed to the 52c per litre fuel price increase and a 5.1% hike in air fares at the end of May. Goods inflation continued to climb from 6.6% y/y in May to 6.7% in June, while services also climbed 0.1% to 5.8%. Food inflation (particularly oils, bread and cereals) has been the main culprit keeping



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inflation above the South African Reserve Bank's (SARB) upper-end of the target range, but we expect a better agricultural season to see food inflation decelerating toward the end of this year: food inflation moved to 11% y/y from 10.8% in May. However, on a month-on-month basis, food inflation contracted 0.1% in June, the first negative print in 12 months, and suggests that price growth is cresting and should begin trending lower. We nevertheless continue to expect CPI to peak at 7.1% y/y in 4Q16 as inflationary pressures work through the base, but acknowledge downside risk.

The Monetary Policy Committee, which on Thursday unanimously decided to keep rates unchanged, improved its inflation forecast marginally to a 6.6% average for 2016, but still only expects inflation to return to the target range in 3Q17. The Bank also downwardly revised its 2016 GDP growth forecast to 0%, below our expectations of 0.2%, and forecasts growth of between 1% and 1.5% over the next two years. We believe there are downside risks to the Central Bank's inflation outlook, but the hawkish rhetoric provides insurance for any future hikes which may be precipitated by domestic shocks, or a global risk-off environment: quite simply, there are still too many uncertainties in global markets. While this may be the peak of the hiking cycle, it is by no means a certainty, and despite the gloomy growth outlook, a cut is not on the horizon.

Overseas tourist arrivals for May moderated somewhat, with 152,000 arrivals for the purpose of a holiday, down from 179,000 in April. Much of the drop can be ascribed to seasonality, although we will continue to monitor the arrival figures in light of recent rand appreciation and the possible ramifications on tourism of Brexit. Land transport freight payload volumes picked up 5.4% y/y, the first expansion in thirteen months. The number corresponds with better PMI, mining and manufacturing figures



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released earlier in the month and should continue to register modestly positive numbers through the balance of the year, albeit only due to base effects”.

Council overview and feedback:

The trying economic challenges have forced industry to curtail business activity as there is looming uncertainty and a bleak outlook for the year ahead. SASTALC was not exempt from these challenges which saw the resignation of CEO Brenda Horne at the end of February 2016. This was partly due to the financial constraints within SASTALC which demonstrated that the Council could no longer afford to pay salaries to both the CEO and the Administrator. As part of the exit strategy, the preceding CEO left the Council for corporate employment at Savino Del Bene, where she held the position of Chief Customer Officer, starting from the 1st of March.

Given the current economic climate and limited funding resources, the board decided not to replace Brenda but to transfer the management, coordination and administration of the SASTALC secretariat to Yayeri Kisaame. From the 1st of March, the board appointed Yayeri Kisaame as the new CEO of the Council. This decision followed the administrator’s mentorship and working closely under Brenda for a period of 14 months, and also formed part of the Council’s Transformation Strategy to have a black CEO in mentoring to ensure full transformation within the Council.

On the 12th of April 2016, the Council successfully held its 19th AGM. This event was hosted by T-Systems in Midrand and was attended by around 50 participants from membership organizations as well as other interested stakeholders. The business



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matter of the AGM was adopted at this meeting and included the introduction of the newly appointed board of directors as part of the Council's transformation strategy.

The meeting was held as part of an open network event under the theme, "Collaboration to Support the Regional Integration Agenda in Stormy Economic Conditions." The theme highlighted the turbulent economic times that the country and region are currently facing, with the objective of bringing stakeholders together to advocate solutions under a collaborative environment.

Our mandate remains to be an innovative, collaborative, all inclusive public private partnership of all role players across the Southern Africa supply chain, into local, regional and global markets, with strategic focus on transport and logistics across all modes, as we believe that together, through aggregate innovative collaboration and visibility, we shall be globally active, competitive and make a difference!

As a Council, we remain optimistic as there are lessons to be learned from the current economic climate as well as opportunities to join forces with stakeholders to ensure that our supply chains remain globally competitive.

It gives me pleasure to report back on the activities of the Council in line with agreed key performance areas:



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PERFORMANCE MEASUREMENT OF SASTALC CHIEF EXECUTIVE OFFICER AS OF 1 MARCH 2016, AS AGREED WITH BOARD.

1 Growing Membership

KPA - The Chief Executive Officer will ensure more members are signed up into the Council and the target is 50 members at the end of 2016

Membership

Since July 2014, the Council experienced membership growth from 18 to 60. However, due to the trying economic times in 2016, our membership is slowly declining and this is a grave cause for concern. The following organizations have remained highly valued members of our Council. (See details below over the two categories)

A: Trade Members – Paying membership fees and have a vote at AGM

1. Anglo - Kumba t/a Sishen Iron Ore
2. Aurecon South Africa (Pty) Ltd
3. Barberry Group
4. Bidfreight Port Operations
5. Bidvest Panalpina Logistics
6. Divine Mercy Trading
7. Fruit South Africa
8. Grindrod South Africa (Pty) Limited
9. Hulamin Limited
10. ISAHA
11. Imperial Logistics



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12. Kumba T/A Sishen Iron Ore
13. LBH Mozambique LDA
14. Manganese Metal Company - MMC
15. OCL - Our Corridor Logistics
16. Palabora Mining Company (Pty) Ltd
17. SAMREC (Pty) Ltd
18. Samsung Electronics Southern Africa (Pty) Ltd
19. Sappi Export Services (Pty) Ltd
20. Sasol Group Services (Pty) Ltd
21. Savino Del Bene
22. Siyanda Chrome Investments (Pty) Ltd
23. Seaboard International Trading Company (Pty) Ltd
24. The Right Mix Transport Logistics and Consultancy
25. Tronox Mineral Sands (Pty) Ltd & Tronox KZN Sands (Pty) Ltd
26. T-Systems South Africa
27. Total Cargo Management South Africa
28. Rand Merchant Bank | First National Bank
29. Dreyer Project Dynamics (Pty) Ltd
30. Spectra Projects

Confirmations of commitments received for 2016 from the following:

Rara Avis Freight & Logistics joined on the 13/01/2016

North West University joined on the 04/05/2016

IMM Graduate Institute joined on the 13/07/2016

7 TPT Ports as from 1 April 2016 – total membership expected R416K



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The National Department of Transport – intent given – financial assistance pending

Resignations:

It is with regret to report that the following members have resigned their membership from the Council due to the trying economic challenges that have since plagued our economy. We do hope they will renew their membership in future when conditions allow:

For 2016

1. Columbus Stainless Steel - notification of resignation received
2. Exxaro – credit note and resignation letter to be issued
3. Quattro Logistics Solutions – credit note and resignation letter to be issued
4. Land & Sea Logistics – credit note and resignation letter to be issued
5. RMB|FNB – credit note and resignation letter to be issued

B: Associate Members - collaborative organisations without votes and fees

1. TF - Transport Forum
2. WBCG - Walvis Bay Corridor Group
3. YCSA- Youth Chamber of Shipping Africa
4. CSC - Congolese Shippers Council
5. LWA – Leading Women in Africa
6. WILATSA – Women in Logistics and Transport SA
7. FSA - Fruit South Africa/Citrus SA
8. FFF - Fossil Fuel Foundation
9. CNSC - Cameroon National Shippers Council
10. APA – Africa Project Access
11. SAAFF – SA Association of Freight Forwarders



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12. GSF - Global Shippers Forum
13. SSC - Swiss Shippers Council
14. SAASOA – South Africa Association of Ship Operators and Agents
15. UNISA – University of South Africa
16. MCLI – Maputo Corridor Logistics Initiative
17. Galilee International Management Institute
18. RPMASA -Responsible packaging management association of Southern Africa
19. UASC - Union of Africa Shippers Councils
20. The Foundation for the Development of Africa (FDA) (NPC)
21. The Office of International Freight Management DRC (OGEFREM)
22. SAPICS
23. Hong Kong Trade Development Council
24. The Rail Working Group – International Rail Assets
25. Terrapinn – Conference Company
26. German Chamber of Commerce and Industry
27. South African Maritime Professionals Association

Collaboration agreements between the Dar es Salaam Corridor Secretariat, PMAESA - Port Management Authority of East and Southern Africa, Airlines Association of Southern Africa, Vietnam Trade Chamber, Russian Trade Federation, Israeli Trade Chamber, Crans Montana, University of Johannesburg are currently in progress.

We look forward to the process where we will be in a position to link the websites of the above organisations to our website, to make engagement for all our stakeholders easier.



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We would like to make a special appeal to all members who find value in our Council to assist us to promote the Council and to help us grow our membership.

2. Enhancing Council's Revenue Streams

KPA - The incumbent will establish partnership with government departments and the private sector with a view to secure and source sponsorships and donations. The sourcing of revenue streams will not be limited to the above and could also be tackled by any innovative ways deemed possible.

- The sponsorship of the office space and parking of the Council at T-Systems, including telecommunication and general infrastructure is a huge non-cash contribution and key enabler to achieve our mandate of having a full time permanent office in South Africa. This contribution is valued at an estimated R180K.
- The Council could mainly stay liquid during 2015 as a result of the seed funding received during late 2014 and early 2015 by 3 members to the total of R440K. However, these 3 members can no longer continue to make ex gratia payments into the Council. This leaves us with a very tight budget for the year until seed funding is received.
- The process to engage with Government departments has gained momentum with DOT to sign a collaborative agreement with the Council. However, due to budget cuts within government, there has been no financial commitment from DOT at the moment.



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- TRANSNET has signed up as a member from the ports side and will be coming in at 416K. However, the processing of the invoice is a work in progress.
- The Logistics Business Breakfasts in Partnership with JCCI which are projected to yield 15K haven't taken place this year. This has been due to JCCI's fully booked calendar, making the venue unavailable for our breakfasts. Alternative partners should be considered if the Council is to receive revenue streams from these events.
- Interest earned for the year with all surplus funds to be invested on a money market call account
- The Council has had to source support and assistance in kind for many of its activities, and although it is greatly appreciated, it continues to put strain on the limited resources of the organisation.

3. Becoming the face of the Council

KPA - The CEO will become first line of contact with Council and will bring a professional image to the Council. The CEO will act as a direct liaison between the Board and Executive management and communicate to the Board on behalf of Council. The CEO will also communicate on behalf of the Council to relevant stakeholders, government authorities and the public.

Communication.

The Council this year has continued to publish its series of newsletters. We have issued 112 newsletters to date, and they are now also immediately available on our



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website. Due to the high volume of spammed messages and blockages, kindly note that should you no longer seem to receive our newsletters, you are in a position to directly access them on our website.

The Council was again featured in various publications, and remains in appreciation to Import/Export; FTW; and Transport World for exposure and engagement.

Communication was sent out from the desk of the CEO to acknowledge and congratulate the following executives on their achievements and contribution to the Council and industry at large:

- **Letters of congratulations**

- David Logan (SAAFF) for winning the Titans Building Nations: SADC South Awards in Shipping and Logistics

- **Letters of appreciation to speakers of the AGM**

- Mamello Matikinca – FNB
- Peter Copley – Independent Consultant
- Roi Shaposhnik – Gold n’ Links
- Kirsty Goodwin - SAMSA
- Craig Heckrath – T-Systems

- **Letters of appreciation to sponsors and supporters of the AGM**

- Harry Van Huyssteen – Transport Forum | T-Systems
- William Petty – IRU
- Juanita and Kobus Maree – Savino Del Bene



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Engagements

In order to formalise and facilitate the transformation strategy, constitution and AGM, the CEO has accepted invitations to participate at the following events/engagements. Where she was not available, one of the SASTALC directors was there in her stead:

February 2016

24th – 25th February: National Transport Forum and National Freight Logistics Strategy: The Council was represented by Yayeri.

March 2016

17th March: Review of the White Paper on the National Transport Policy: The Council was represented by Yayeri. The purpose of this workshop was to map a way forward together as one big transport family, to create a better White Paper in National Transport Policy for South Africa.



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April 2016

6th April: Ugu Maritime Strategy: The Council was identified as an important stakeholder to give inputs into the development of the Ugu Maritime Strategy. This strategy was developed by the KZN Department of Economic Development and Tourism (EDTEA) which is seen as the catalyst for increasing the competitiveness and growth of the provincial maritime industry. The Council was represented by Mervin.

13th April: Southern Africa Business Forum: SASTALC sits on the Corridor Development: Trade Facilitation Working Group of the SABF. This Working Group aims to facilitate regional trade – a prerequisite for economic transformation, value chain development and growth in the region. It advances border cooperation and harmonization at key border posts, and assists the region in removing important non-tariff barriers highlighted by businesses. The Council was represented by Yayeri. The three projects currently being considered are:

1. Kasumbalesa Border Cooperation to Enhance Trade Facilitation Along the North-South Corridor;
2. Impact-Based Industry Lobbying at the Beit Bridge Border Post to Improve North-South Linkages; and
3. The Development of a SADC Simplified Trade Regime to Assist Small Traders.

19th April: Vietnam Embassy: SASTALC was invited to an industry briefing with the Vietnamese Trade Counsellor. With Vietnam opening trade outside its borders, South African partners are being sought and SASTALC has sent a collaboration agreement to the Vietnamese Trade Chamber.



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June 2016

9th June: NTF Pillar 1 Meeting

The Council sits in the Policy Working Group which has since been merged with the Strategy Working Group. Papers currently tabled at this pillar include:

- The National Land Transport Act
- National Freight Logistics Strategy
- Green Transport Strategy (GTS) which will be presented at the next Pillar meeting in August

13th – 14th June: SAPICS Conference: SASTALC was given one complimentary pass to the SAPICS conference. The Council was represented by Yayeri, whose accommodation was sponsored by T-Systems.

22nd June: SA German Chamber of Commerce AGM: Our associate member invited SASTALC to its AGM where the Council was represented by Yayeri

22nd June: Africa Project Access Briefing: Our associate member invited the Council to briefing session on infrastructure projects taking place on the continent. The Council was represented by Brenda and Yayeri

27th June: Rail Working Group Reception: SASTALC was invited to a networking reception by the Chairman of the Rail Working Group, Howard Rosen. This event brought together stakeholders in the rail industry, where an informal discussion on the Luxembourg Protocol (to be ratified by South Africa) was had. The Council was represented by Yayeri.



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28th June: TNPA B2B Breakfast: Transnet brought industry together and shared its capital expenditure on infrastructure projects. The Council was represented by Harry and Yayeri.

28th June: Africa Cargo Show: SASTALC shared a stall with the Transport Forum. The Council was represented by Lebo, Harry, Brenda, Yayeri and the preceding Chairman Andre Botha.

29th June: DOT National Transport Forum: Council was represented by Yayeri.

July 2016

21st July: Meeting with Prof. Alwyn Hoffman from NWU to create a logistics platform with predictive analysis that will allow Council members to measure their performance within the supply chain. SASTALC was represented by Yayeri and Brenda.

22nd July: Meeting with Israeli Trade Chamber by Yayeri to collaborate and also pull into SASTALC knowledge hub trade information as well training and development opportunities through scholarships linked with associate member Galilee International Management Institute. A meeting with the Israeli ambassador is on the cards and will be scheduled by the chamber.

25th July: Meeting with Acting DDG ITP DOT to discuss SASTALC letter to the Minister. Meeting was attended by Lebo and Yayeri. A follow up meeting is scheduled for August to sign a collaborative agreement and receive endorsement from the Department.



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Upcoming engagements

- SASTALC Chairman and CEO to visit SASTALC members to understand challenges and supply chain matters that they feel they need greater representation on. This is aimed at strengthening our relationships with members and will allow the Council to reposition the value add to its members.
- Follow up meeting with the Acting DDG ITP at DOT
- Meeting with foreign trade chambers for export/import – trade facilitation role of the Council
- SAPICS Regional Conferences (JHB, Durban and Cape Town)

4 Strategy Development

KPA - The CEO will be responsible for leading the development and execution of the Council's short, medium and long term strategies with a view to creating Council value. The CEO will lead and oversee the implementation of the Council plans in accordance with its strategy to ensure the Council is appropriately organized and staffed and have the authority to employ and terminate staff as necessary to enable it to achieve the approved strategy. The CEO will sit on committees of the Board where appropriate as determined by the Board. The CEO will determine the date, time and location of the annual meeting and develop the agenda of the AGM with the Board.

1. The Council 3-year strategy and budget, based on a low road as well as a high road scenario with seed funding have been drafted, and the low road has been implemented after the adoption at the AGM. The adopted constitution is to be



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updated with the new directors; where after the process to engage with the DTI will resume in order to tap into the various funding possibilities within the department.

2. Under the “low road” strategy, the highest area of focus was collaborative advocacy, until such time as seed funding is sourced to appoint and develop a team to implement the other key performance areas as well as develop service offerings to ensure long term sustainability.
3. Facilitation of the JICA N/S Corridor Study with private sector. The G8 formed a Corridor Secretariat under ICA in which Padeco Co Ltd is leading the survey mission for JICA (Japan International Cooperation Agency). SASTALC facilitated the baseline study conducted between January and February (2016) to present a “logistics diagnostic study” from Durban to Harare. This study brought together private sector stakeholders who operate between Durban – Harare route who gave their inputs on how to address some of the inefficiencies along this corridor. The study included interviews and travelling the route and we are proud to have had some of our members, North West University and Savino Del Bene, participating and giving inputs in this study.

The key deliverables of the route segment between Durban and Harare included achieving the ultimate goal of a One-Stop Border Post and the effects that such will have on the facilitation of legitimate trade. This study has helped to fast track the much needed private sector, government and G8 collaboration in the making, which of course, our country and region so desperately needs.

It is for this reason therefore that the Council needs to align its vision for the region in line with Africa Agenda 2063 development to support Africa’s accelerated integration and growth, technological transformation, and trade and development.



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Collaboration:

All effort is being made by the CEO and directors to attend where ever invites are received from government departments to ensure collaboration, and necessary industry inputs.

The Council this year has embarked on building relations with foreign trade chambers. This will form part of the trade facilitation function of the Council, where trade knowledge and statistics will be shared in the Council's knowledge hub. We also look forward to collaborating with tertiary institutions as we strive to build skills within our industry through training and development.

A knowledge hub on the SASTALC website is being created where all presentations and documents from the DOT, SARS, Ports Regulator and Transnet, as well as industry research papers, will be made available to stakeholders. To ensure that all stakeholders remain informed on industry news, the Council will embark on innovative ways to communicate with its stakeholders. These include:

- **Transport Economics and Logistics Blog:** Invite young professionals in the industry to write for SASTALC as bloggers pro-bono on a bi-weekly/monthly basis. Mamello Matikinca, economist from FNB (member of the Council) has been identified as one of the young professionals the Council would like to engage with for the SASTALC blog. Economists from other financial institutions will also be invited to share supply chain knowledge with occasional input from retired captains of industry. This will form part of our knowledge hub and also highlight our drive to develop and nurture young professionals within the industry.



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- Website: the current website will be revamped with the help of T-Systems with the aim of making it user friendly and interactive to both existing and new stakeholders. Through our website, we look forward to having a stronger representation of our members through active visibility.
- Social Media: A strong social media presence will update SASTALC stakeholders instantaneously on important communication, while also communicating to the Y-generation. The Council, with the help of Juliet from the Transport Forum, has successfully registered on Twitter and has a Facebook page.
- Newsflashes: SASTALC will continue with the weekly newsflashes and seeks to strengthen relationships with stakeholders who provide supply chain information that the Council disseminates to its stakeholders.

5 Management of budget

KPA - The CEO will ensure that expenditures of the Council are within the authorized annual budget of the Council and ensure effective internal bookkeeping controls and management information systems are in place. The CEO will ensure that the Council has appropriate systems to enable it to conduct its activities both lawfully and ethically.

Based on the adopted “low road budget,” the Council’s costs are in line. However, there remains concern about the sustainability of the Council by means of membership only. The Council urgently needs the strategized seed funding to enable our growth into an organisation that can generate revenue through the team, as is the case with other Councils globally.



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Finances:

Despite the Council's costs being in line with the "low road" strategy, there is concern about the forecasted membership budget, as R61 400 has been lost due to 5 members indicating withdrawal.

<u>Current Month</u>	
Bank Opening Balance 1 Jan 2016	157 064.12
Membership Income – Jan to July	237 800.00
Interest, Sundry Income	25322.50
Expenses	216 512.83
Bank Bal 31 July 2016	173673.79

Work and engagement remains continuous in an endeavor to source seed funding to our high road strategy and grow membership.

Governance Meetings:

- Board telecon – 2 February 2016
- Board telecom – 31 March 2016
- AGM + board meeting – 12 April 2016
- Board meeting: 28 September
- Board meeting - 30 November

Directors:

- Towards the end of 2015, we lost our board member from Columbus Stainless Steel who resigned from the Council.



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- In March 2016, the director representing Exxaro, Andre Botha, who was the Chairman of the Council, also tendered his resignation due to Exxaro's financial position and inability to renew its membership with the Council.
- Communication was sent out to SASTALC members at the beginning of 2016 to make nominations for the additional board positions. At the 19th AGM, the following appointments of new directors and their portfolios were made:
 - Lebo Letsoalo – Chairman and director of stakeholder management and rail transport
 - Harry van Huyssteen: Vice-Chairman; director transport sector advocacy and education, intelligence, knowledge and IT
 - Brenda Horne: Director of financial oversight, corporate governance and corridors
 - Cooban Moodley: Director of road transport and stakeholder management in Witbank-Middleburg (Mpumalanga)
 - Devashi Moodley: Director - Project Management
 - Mervin Webb: Director – SASTALC representative in the Durban – Richards Bay region, PCC's Durban, Ethekewini Maritime Cluster & Ugu Maritime Strategy
 - Mike Walwyn: Director: SASTALC representative in the Cape Town – PE region; containers, customs and air transport

I would like to take this opportunity to thank the Board of the Council as well as every member company and their representatives involved with SASTALC for their vote of confidence, positive support, inputs and outlook thus far. Without our members, the Council would not exist.



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I would also like to thank each and every member for supporting the Council by providing office space, services, equipment, seed funding and offering any other form of assistance. This has enabled the Council to continue operating as a full time office.

It is with great honour and humility that I take the helm as the new CEO of SASTALC. I welcome the opportunity to lead the Council and carry the vision set by the pioneers. I look forward to continuing our active engagement with industry and welcome the opportunity to work with various stakeholders across the logistics discipline. This is at the heart of our mandate as each engagement draws us closer to achieving our directive towards collaborating with both the public and private sector and working through the multi-stakeholder platforms to address supply chain issues and advocate solutions.

We call upon all stakeholders to continue supporting the Council. We remain committed to the transformation strategy of SASTALC which is to drive public private collaborative advocacy across all modes and all role players of transport for Southern Africa.

Kind Regards

Yayeri Kisaame

SASTALC CEO

01 August 2016